

people-oriented," muses Houle. "I'm not a photocopy shop, but still I'm a small printer in a smaller market, and I emphasize personal relationships and a large service offering. I act as a partner with my clients, so that when they're searching for something, they'll usually call me first and ask for advice."

Houle visits his clients regularly at their places of business – a practice that enables him to find new or better strategies for their problems. For example, he recently helped a bread bakery develop a unique tagging system to track the rising time for different batches of dough. Houle has developed most of his working relationships to the point where he feels comfortable in making a spontaneous telephone call to his clients when he comes across stratagems to share.

"The major thing is for us to be close to our client and to charge them the right price but not necessarily the cheapest one. We cultivate clients who want good service and relationships and let the others go," he explains. "And we don't just take their orders. Before every single price quotation, we ask questions to determine the real purpose of the job. We take time with each client and try to get a sense of their

real purpose; so then we can act as consultants on the best way to execute each project. We do everything possible to make sure the client ends up feeling sure of what he's doing."

Houle says, until now, he has been largely focused on his own internal production and customers, so one of his main motives for entering the Gutenberg Awards contest this year was to try to raise Nap-Art's profile and meet other people in the industry. Dion concurs that the Gutenbergs remain one of the best ways to be recognized as a quality printer among peers, agencies and customers in Quebec.

Both Houle and Cyr are encouraged by the thought that their Gutenberg Awards will help them win more new business. "The awards will help change people's perception," says Cyr. "Since we've achieved recognition, new prospects will automatically assume we are a good company and not a Mickey Mouse operation." •

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